Mesirow "

Sector spotlight: Candy, nuts & snacks

Mesirow Financial, Inc. member FINRA, SIPC.

Perspectives on candy, nuts & snacks



Consumer behavior | Nearly half of U.S. consumers are eating an average of three or more snacks a day, representing an increase of 8% compared to the past two years; U.S. snack sales have experienced 11% year-over-year growth.



Personalization | Consumers are increasingly looking for snacks that cater to their individual tastes and dietary needs, leading to a rise in personalized options.



Rising input costs | With volatile sugar and cocoa prices, companies are reevaluating ingredient stacks and/or adapting down weighted packaging methods.



E-commerce | E-commerce continues to grow as a proportion of snack category sales and a higher share of snacking growth overall.



Better-for-you preferences | Protein-rich, low-calorie snacks are gaining market share with the growing consumer demand for healthy and convenience options.



Functional ingredients | Consumers are showing interest in functional benefits, leading to an increase in the use of vitamin-heavy ingredients.



Upcycled snacks | Upcycled snack foods are also gaining prominence, as consumers and snacking companies drive more adoption.



Clean label | Growing demand for simple and natural ingredients.



"Effective" snacking | The post-COVID return to offices has increased demand for a blend of healthy / on-the go snacks.



Snacking occasions | Consumers are increasingly turning to snacking as a meal replacement or a way to fuel their active lifestyles, which is further growing demand for items that offer more sustained energy and satiety.

Better-for-You Snacking Trends





Prevailing confectionery trends

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Consumer behavior

- 4 in 10 consumers are connected to a store or confectionery brand on social media, with 42% of TikTokers participating in food challenges
- 66% of Americans have researched candy gifting, baking with candy or other inspirational ideas on social media
- 9 in 10 consumers are interested in learning about a confectionery brands' environmental commitments and social responsibility practices on the package label, the brand's website or social media

eCommerce

- Investors are placing a premium on branded companies with a strong e-commerce presence
- COVID fundamentally shifted investor focus on channel dynamics
 - The confectionery industry is in the early innings of its e-commerce story, and a sophisticated platform can be a major point of differentiation
- A compelling margin and brand equity story within the e-commerce channel further highlights its importance

Product mix

- Investors generally place a premium on high-growth branded businesses; however, innovative private label continues to perform well
- Iconic, longstanding brands still carry considerable weight with investors and offer more stability than more nascent brands that don't have a track record of staying power

In-house production

- In-house production is particularly important to investors and deemed a key factor to driving innovation
- The global supply chain disruption has resulted in a fundamental shift in investor sentiment that has placed added emphasis on in-house production capabilities
- In-house R&D capabilities are increasingly becoming a key differentiator for copackers

Market performance

CHART 3: STOCK PRICE PERFORMANCE

Latest three years

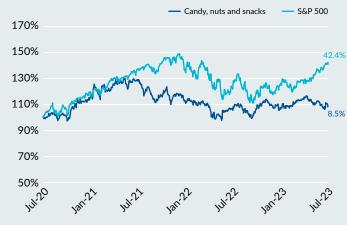


CHART 4: EV / LTM EBITDA

Latest three years



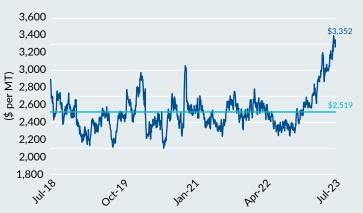
CHART 5: SUGAR PRICES

Latest five years



CHART 6: COCOA PRICES

Latest five years



Source: S&P Capital IQ. | Mesirow Candy, Nuts and Snacks Index: Bridgford Foods Corporation (NasdaqGM:BRID), Chocoladefabriken Lindt & Sprungli (SWX:LISN), Cloetta AB (OM:CLA B), The Hershey Company (NYSE:HSY), J&J Snack Foods Corp (NasdaqGS:JJSF), John B. Sanfilippo & Son, Inc (NasdaqGS:JBSS), LOTTE Corporation (KOSE:A004990), Rocky Mountain Chocolate Factory, Inc (NasdaqGM:RMCF), Stryve Foods, Inc (NasdaqCM:SNAX), Tootsie Roll Industries, Inc (NYSE:TR), Utz Brands, Inc (NYSE:UTZ).

Notable recent transactions

| Date | Acquirer | Target | Commentary |
|---------|--------------------------------------|-----------------------------------|--|
| 23-July | Ferrara , | deri , | Manufactures and distributes sweets, chocolate snacks and peanut snacks Acquisition of Dori strengthens Ferrara's product portfolio and expands its presence in the Brazilian candy and gum market Financial terms were not disclosed |
| 23-Jun | AMERICAN Licorice Company | the | Produces organic and fair-trade chocolates including chocolate bars and specialty chocolate products Acquisition of Theo strengthens American Licorice Company's portfolio of organic and better-for-you brands Financial terms were not disclosed |
| 23-May | | PIEDMONT CANDY COMPANY | Manufactures and markets branded and private label confections and snack foods recognized for its iconic Red Bird and better-for you Thinful snacking brands Produces naturally flavored, handcrafted peppermint candy puffs, flavored popcorn and snacks Financial terms were not disclosed |
| 23-Apr | B·C·P Benford Capital Partners | LEGACY BAKEHOUSE | Produces bread-based snack products including snack mixes, bagel chips, pita chips, rye chips and bread chips Company's branded, custom and private label products are sold to consumer-packaged goods companies and retail customers Financial terms were not disclosed |
| 23-Mar | | Western Smokehouse Partners | Manufactures and sells premium, crafted better-for-you meat snacks Serves blue-chip and emerging brands as well as private label retail partners Financial terms were not disclosed |
| 23-Jan | from ground up | FOOD SHOULD TASTE GOOD | Produces multigrain, blue corn, sweet potato and black bean chips Carries non-GMO credentials and produces plant-based snacks Financial terms were not disclosed |
| 23-Jan | HOWE COMPANY © CANDYCOFFEENUIS | Mister Snacks [.] | Wholesale snack distributor with product lines including nuts and snacks, chocolates and dried fruits Acquisition of Mister Snacks provides a new distribution channel to Howe Co to grow their candy and nut business Financial terms were not disclosed |
| 22-Dec | – Innabelle's ® | Pearsons | Develops, manufactures and markets branded and private label confections throughout North America Known for its Salted Nut Roll, Mint Patties and Nut Goodie products Financial terms were not disclosed |
| 22-Dec | PERFETTI me Melle | Developed Market Gum Business | Gum business of Mondelez International including brands such as Trident, Dentyne, Stimorol, Hollywood, V6, Chiclets and Bubbalicious Acquisition of Mondelez International's developed market gum business complements the Perfetti Van Melle gum portfolio Enterprise Value of \$1.4 billion, EV / EBITDA multiple of 15.0x |
| 22-Dec | Mondelēz, | CLIF CLIF BAR & COMPANY | Produces energy foods and drinks with organic ingredients Builds on Mondelez International's prioritization of fast-growing snacking segments in key geographies and creates cost synergies Enterprise Value of \$2.9 billion, EV / EBITDA multiple of 16.7x |

CHART 7: DISCLOSED EBITDA MULTIPLES - CANDY, NUTS AND SNACKS

Analysis of selected precedent transactions

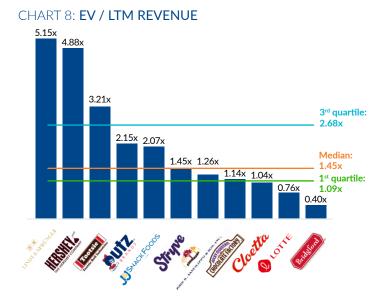
2017 2018 2019 2021 2020 2022 2023 20.7x 20.0x 17.3x 16.5x 16.7x 16.0x 3rd quartile: 15.0x 16.1x 14.3x 14.3x14.3x 13.4x Median: 13.0x 12.4x 12.5x EV / EBITDA 13.9x 11.6x 11.3x 1st quartile: 11.1x 9.7x 9.3x 8.4x 6.5x 6.3x 6.3x Acquirer 100 FERRERC HENHL' FERRERO FOR FUJOIL FERRERO CTH InvestSA 100 KKR Simply-Good FERRERO 100 FERRERO Target RXBAR QUEST cia. CLIF CLIF BARA Pees' С С Subsector BFY С SS С С C С C BFY С BFY SS BFY SS BFY С SS С С C E D/E D/E D/E E D/E D/E D/E C/E D/E Rationale D/E D/E D/E Е Е PE Е Е D/E Е D/E D/E



Note: E: Expansion, C: Consolidation; PE: Private Equity; D: Diversification | C=Confectionery, SS= Salty Snacks, BFY= Better for You. | Source: Pitchbook, S&P Capital IQ, company filings and press releases.



Public company revenue and EBITDA multiples



29.1x 26.4x 3rd quartile: 21.3x 20.3x 21.3x 18.9x Median: 18.9x 11.7x 11.0x 1st quartile: 9.1x 11.1x 8.1x NM NM ET - Cladre Control Co

CHART 9: EV / NTM REVENUE

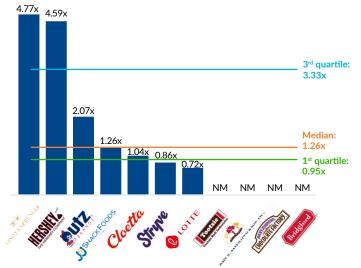
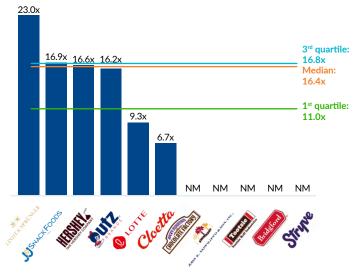


CHART 11: EV / NTM EBITDA



Source: S&P Capital IQ as of 7.31.2023.

CHART 10: EV / LTM EBITDA

Featured Mesirow confectionery transactions

Mesirow advises Piedmont Candy Company on its sale of Sequel Holdings and Embassy Park Investment Company

Founded in 1890 in Lexington, North Carolina, Piedmont Candy Company ("Piedmont" or the "Company") is a leading manufacturer and marketer of candy and snacks under the Red Bird and better-foryou Thinful brands

Mesirow advises Pearson's Candy on its sale to Annabelle Candy Company / Seattle Gourmet Foods

Founded and based in St. Paul, MN, Pearson's boasts a 100+ year track record of delivering high quality, beloved branded confections to a strong base of customers across all major channels as well as coman solutions for branded confections companies and store brands for major retailers.

SELL-SIDE ADVISOR A portfolio company of CANDY COMPANY A portfolio company of CAPITAL HAS BEEN ACQUIRED BY SEQUEL And AND SELL-SIDE ADVISOR SELL-SIDE ADVISOR SELL-SIDE ADVISOR A portfolio company of SPELL CAPITAL HAS BEEN ACQUIRED BY Innabelle's and Company of A portfolio company of

Holdings

Food, Beverage and Agribusiness

Mesirow's exclusive focus on the middle market means we understand and relate to entrepreneurial business owners and their management teams. We take a long-term approach to client relationships and combine longstanding relationships with expert advisory services to provide custom solutions for leading food, beverage and agribusiness companies. With years of relevant transaction experience and a global network, our senior bankers devote a high level of attention to every transaction and ensure we meet the unique needs of our clients.



Sector focus

BRANDED & PRIVATE LABEL

- Packaged food & beverage
- Emerging brands
- Heritage brands
- Natural & organic
- Prepared foods

DISTRIBUTORS & WHOLESALERS

- Foodservice
- Retail
- Re-distributors

INPUTS & AGRIBUSINESS

- Agronomy
- Agtech
- Biofuels
- Crop inputs
- Feed & ingredients
- Production
- Storage & distribution

FRUITS & VEGETABLES

- Growers
- Packers
- Shippers
- Processors

INGREDIENTS & FLAVORS

- Functional & sensory
- Edible oils
- Inclusions
- Sauces
- Spices & sweeteners
- Upcycled

RESTAURANTS & RETAIL GROCERY

- Independent grocery chains
- Franchisors & franchisees
- Multi-unit concepts
- Multi-concept chains

Advantages



Trusted | We take a long-term approach to client relationships and serve as a resource as they consider strategy, financing, growth and liquidity



Connected | Longstanding relationships with executive decision makers at the relevant strategic, private equity and lending participants in the industry



Experienced | Successful track-record of communicating a company's unique attributes through a custom process rather than a one size fits all approach



Exclusive | Our exclusive focus on the middle market provides the insight needed to relate to entrepreneurial business owners and their management teams

Additional sector concentrations

In addition to food, beverage and agribusiness, we are a dedicated advisor to a wide array of middle-market companies and have developed an in-depth expertise in a range of industries, including:

- Aerospace and defense
- HealthcareIndustrials
- Business services
- Consumer and retail
- Distribution and supply chain
- Paper, plastics and packaging
- Technology

About Mesirow

Mesirow is an independent, employee-owned financial services firm founded in 1937. Headquartered in Chicago with offices around the world, we serve clients through a personal, custom approach to reaching financial goals and acting as a force for social good. With capabilities spanning Global Investment Management, Capital Markets & Investment Banking, and Advisory Services, we invest in what matters: our clients, our communities and our culture. To learn more, visit mesirow.com and follow us on LinkedIn.

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