May 2025



Monthly Market Update: Food, Beverage & Agribusiness

May recap

| Mesirow All-Food Equity Composite | 5.22% for the month ended 5.31^{1} |
|---------------------------------------|--|
| Mesirow All-Grain Commodity Composite | -0.18% for the month ended 5.31 ² |
| S&P 500 | 6.15% for the month ended 5.31^3 |
| NASDAQ Composite | 9.56% for the month ended 5.31^4 |

May Food & Beverage M&A Steady with Strategics Still Out Front

M&A activity remained steady in May with 33 announced transactions, slightly ahead of April, marking another month of elevated deal flow. Disclosed enterprise value surpassed \$1 billion for the fourth consecutive month, driven primarily by strategics and hybrid acquirers, while private equity platform buyers continued to show restraint from the sidelines. Looking ahead, we expect the mix of acquirers to shift as the year progresses, with private equity platform activity likely to pick up alongside greater clarity in the financing markets. This could rebalance what has recently been a strategic- and hybrid-led deal environment.

Macro signals were mixed but showed signs of resilience. While consumer sentiment in May remained near historic lows, matching levels not seen since 1980, spending remained relatively stable. Meanwhile, a planned increase in steel and aluminum tariffs, set to double to 50% starting June 4, may add near-term cost pressure to food and packaging supply chains. That said, many operators appear better positioned to manage input volatility than in prior cycles, potentially softening the impact on inflation expectations.

Indulgence is still on the rise

Innovation in snacking and confections showed no signs of slowing, with the Sweets & Snacks Expo in Indianapolis underscoring strong category momentum. Standout trends from the show included:

Global Meets Bold

Spicy, sour, and globally inspired flavor profiles dominated – from chamoy to pickle to Dubai-style pistachio-chocolate. Both emerging brands and heritage players are drawing on international influences to catalyze trial and drive differentiation.

Cultural Relevance Drives Volume

Nostalgic revivals (PB&J, lemonade, Certs) and seasonal or moment-driven SKUs are fueling occasion-led snacking. Limited-time drops tied to holidays or cultural moments are creating urgency, boosting volume, and delivering highmargin lift.

Function Is the Future

Consumers are increasingly expecting snacks that do more. Functional benefits from nootropics to prebiotics to protein are blurring the line between indulgence and self-care. "Smart snacking" is now a high-growth category and a key area of M&A interest.

All data as of 5.31.2025. | Data sources: S&P Capital IQ, Trading Economics, Pitchbook, NASDAQ exchange, S&P Dow Jones Indices. | 1. Mesirow All-Food Composite tracks 188 food and beverage companies across 18 sub-sectors. The percentage change is calculated by comparing the sum of the equal-weighted closing stock prices on the final trading day of each month. | 2. Mesirow All-Grain Composite tracks CBOT wheat, soybeans and corn pricing. The percentage change is calculated by comparing the sum of equal-weighted closing prices on the final trading day of each month. | 3. The S&P 500 includes 500 of the largest publicly traded companies in the U.S. | 4. NASDAQ Composite includes all stocks traded on the NASDAQ exchange.

Innovation Takes Centerstage

More than 400 new SKUs showcased fresh takes on texture, flavors, formats, and packaging. Freeze-dried builds, layered inclusions, and interactive textures stood out for their sensory impact. Brands with agile R&D and fast execution are setting the pace.

Experience Is the Product

Snacks are evolving into full sensory experiences. Crunch, color and format are all part of the value proposition. Poppable, stackable, and visually engaging formats are designed not just to be eaten but shared.

Savory Steps Up

Protein-forward snacks — jerky, meat sticks, savory bars continue to surge, appealing to health-conscious consumers seeking satiety and convenience. Elk, bison, and even pickle-flavored formats signal ongoing differentiation and premiumization.

Permissible Indulgence Wins

Even amid economic pressure, snacks remain accessible luxuries. Brands are positioning treats as "mini moments" of joy — affordable indulgences that deliver emotional resonance and justify repeat purchases.

Monthly M&A Market Brief: Food, Beverage & Agribusiness

TABLE 1: NUMBER OF TRANSACTIONS BY STATUS

| | April | May |
|------------------------------|-------|-----|
| Announced | 37 | 52 |
| Closed/Effective/Expired | 41 | 53 |
| Total Number of Transactions | 78 | 105 |

TABLE 2: NUMBER OF TRANSACTIONS BY TYPE

| | April | May |
|------------------------------|-------|-----|
| Private Placement | 33 | 58 |
| Merger/Acquisition | 29 | 33 |
| Public Offering | 8 | 12 |
| Bankruptcy | 8 | 2 |
| Total Number of Transactions | 78 | 105 |

TABLE 3: M&A STATS¹

| Valuation Summary | April | May |
|-----------------------------|-----------|-----------|
| Total Deal Value (\$mm) | \$2,032.4 | \$1,289.4 |
| Average Deal Value (\$mm) | \$508.1 | \$322.4 |
| Average EV/Revenue | 2.81x | 0.65x |
| Average EV/EBITDA | - | 14.4x |
| Average Day Prior Premium | - | 152.1% |
| Average Week Prior Premium | - | 153.2% |
| Average Month Prior Premium | - | 156.3% |

TABLE 4: NUMBER OF M&A DEALS BY RANGE OF VALUE

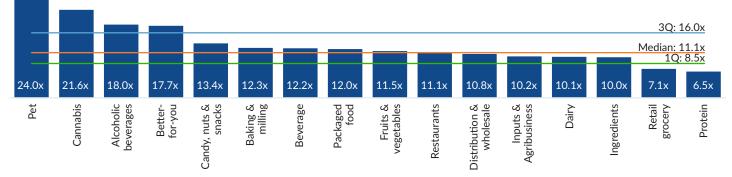
| Valuation Summary | April | May | |
|--------------------------|-------|-----|--|
| Greater than \$1 billion | 1 | 0 | |
| \$500 - \$999.9mm | 1 | 1 | |
| \$100 - \$499.9mm | 1 | 2 | |
| Less than \$100mm | 1 | 1 | |
| Undisclosed | 25 | 29 | |

TABLE 5: ACTIVE BUYERS/INVESTORS BY TOTAL TRANSACTION SIZE (FOR MONTH ENDED 5.31.2025)

| Company name | Total transaction size (\$mm) |
|----------------------------------|----------------------------------|
| Accel Partners | \$600.0 |
| New Enterprise Associates, Inc. | \$600.0 |
| GV Management Company, LLC | \$600.0 |
| Forerunner Ventures | \$600.0 |
| American Express Ventures | \$600.0 |
| Hometown Food Company | \$600.0 |
| Kameda Seika Co.,Ltd. (TSE:2220) | \$221.0 |
| Bartlett and Company, Inc. | \$220.5 |
| Valor Management LLC | \$75.0 |
| Greenoaks Capital Partners LLC | \$75.0 |

M&A Multiples by Sub-sector

Latest ten years



M&A deals with disclosed multiples over the latest ten years. Source: S&P Capital IQ as of May 31, 2025.

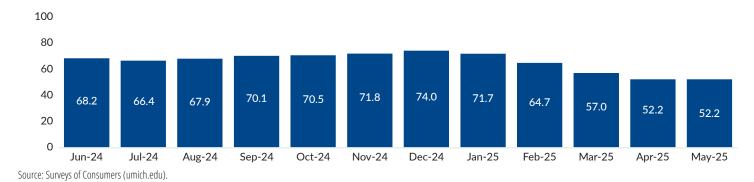
Public sector valuations, margins and growth

| | Enterprise value as a multiple of: Revenue EBITDA | | | | | | | |
|----------------------|---|---|--|---|---|--|---|---|
| % of 52 week high | LTM | NTM | LTM | NTM | LTM gross margin | LTM EBITDA margin | LTM – NTM revenue growth | Net debt / LTM EBITDA |
| 71.6% | 0.43x | 0.81x | 8.5x | 7.0x | 8.8% | 4.8% | 3.8% | 2.0x |
| 74.8% | 1.12x | 1.06x | 11.5x | 9.0x | 39.0% | 12.4% | 12.1% | 2.4x |
| 88.1% | 3.31x | 2.84x | 17.3x | 15.8x | 42.4% | 18.5% | 7.1% | 3.2x |
| 68.0% | 1.53x | 1.56x | 14.3x | 13.2x | 27.1% | 8.2% | 10.1% | 3.0x |
| 45.3% | 0.40x | 0.39x | 20.5x | 10.2x | 4.9% | 0.6% | (1.3%) | 4.8x |
| 63.7% | 1.49x | 1.68x | 13.3x | 12.4x | 33.9% | 10.3% | 4.8% | 1.1x |
| 34.9% | 1.17x | 0.86x | 7.3x | 7.2x | 36.6% | (4.2%) | 10.2% | 2.6x |
| 82.8% | 1.72x | 1.56x | 15.5x | 11.9x | 27.1% | 8.2% | 10.5% | 2.1x |
| 87.9% | 0.35x | 0.33x | 11.4x | 10.1x | 15.8% | 2.9% | 3.9% | 3.7x |
| 83.1% | 0.94x | 0.86x | 10.6x | 7.7x | 17.0% | 6.8% | 9.4% | 2.7x |
| 83.7% | 0.71x | 0.87x | 9.1x | 10.0x | 10.8% | 5.3% | 0.0% | 2.8x |
| 84.0% | 2.45x | 2.34x | 16.4x | 13.0x | 35.5% | 16.8% | 10.4% | 1.7x |
| 94.6% | 1.85x | 1.76x | 9.6x | 8.1x | 27.6% | 18.1% | 4.8% | 2.1x |
| 85.5% | 3.04x | 2.79x | 17.8x | 11.3x | 50.2% | 18.9% | 9.0% | 1.5x |
| 83.4% | 2.11x | 2.13x | 9.5x | 9.3x | 31.7% | 17.4% | 1.7% | 3.1x |
| 83.8% | 0.75x | 0.74x | 7.3x | 7.0x | 18.9% | 9.0% | 7.1% | 2.6x |
| 74.1% | 2.00x | 1.81x | 15.3x | 12.7x | 28.9% | 11.8% | 5.9% | 4.0x |
| 88.3% | 0.51x | 0.58x | 9.2x | 9.6x | 27.7% | 5.2% | 4.7% | 2.1x |
| 90.7% | 2.44x | 2.46x | 17.1x | 14.2x | 38.2% | 18.0% | 10.2% | 4.3x |
| 79.7% | 1.43x | 1.42x | 11.7x | 10.7x | 29.2% | 10.3% | 5.7% | 2.8x |
| 63.3% | 0.70x | 0.73x | 8.5x | 7.9x | 17.8% | 4.8% | 2.1% | 1.7x |
| | week high 71.6% 74.8% 88.1% 68.0% 45.3% 63.7% 82.8% 83.1% 84.0% 84.0% 94.6% 83.4% 94.6% 83.8% 97.1% 83.8% 97.1% 88.3% 97.7% | Norm Norm Norm Norm T1.6% LTM T1.6% 0.43x T1.6% 3.31x R8.1% 3.31x 68.0% 1.53x 68.0% 1.53x 63.7% 0.40x 34.9% 1.17x 82.8% 0.40x 83.7% 0.35x 83.7% 0.71x 84.0% 2.45x 94.6% 3.04x 83.7% 0.71x 84.0% 2.45x 94.6% 3.04x 83.7% 0.71x 83.7% 0.71x 84.0% 2.45x 94.6% 0.75x 83.8% 0.75x 83.8% 0.51x 83.3% 0.51x 90.7% 2.44x 90.7% 1.43x | Reveue NTM T1.6% O.43x O.81x 71.6% 0.43x 0.81x 74.8% 1.12x 1.06x 88.1% 3.31x 2.84x 68.0% 1.53x 0.81x 45.3% 0.40x 0.39x 63.7% 1.49x 1.68x 34.9% 1.17x 0.86x 83.7% 0.35x 0.30x 83.7% 0.71x 0.81x 83.7% 0.71x 0.87x 83.7% 0.71x 0.87x 83.7% 0.71x 0.87x 83.7% 0.71x 0.87x 84.0% 2.45x 2.34x 94.6% 3.04x 2.13x 85.5% 3.04x 2.13x 83.8% 0.75x 0.74x 83.8% 0.51x 0.58x 9.07% 2.44x 2.45x 9.07% 2.44x 2.45x | ReverEB% of 52LTMNTMLTM71.6%0.43x0.81x8.5x74.8%1.12x1.06x11.5x88.1%3.31x2.84x17.3x68.0%1.53x1.56x14.3x68.0%0.40x0.39x20.5x63.7%1.47x0.86x7.3x34.9%1.17x0.86x7.3x34.9%0.40x0.86x10.5x83.7%0.71x0.86x10.6x83.7%0.71x0.87x10.4x84.0%2.45x2.34x10.4x94.6%3.04x2.79x1.7x83.8%0.75x0.74x7.3x74.1%2.00x1.81x15.3x83.3%0.51x0.58x9.2x74.1%2.44x2.46x17.1x83.3%0.51x1.42x17.1x74.1%1.43x1.42x17.1x | RevenueEBITDAMonf 52LTMNTMLTMNTM71.6%0.43x0.81x8.5x7.0x74.8%1.12x1.06x11.5x9.0x88.1%3.31x2.84x17.3x15.8x68.0%1.53x1.56x14.3x13.2x68.0%1.53x1.56x14.3x13.2x63.7%0.40x0.39x20.5x10.2x63.7%1.49x1.68x13.3x12.4x34.9%1.17x0.86x7.3x7.2x82.8%0.31x15.5x11.9x10.1x83.7%0.35x1.6x10.6x10.6x84.0%2.45x0.86x9.1x10.0x84.0%2.45x1.7x10.6x13.0x85.5%3.04x2.34x16.4x13.0x83.8%0.75x1.7x9.5x9.3x83.8%0.75x1.81x15.3x12.7x88.3%0.51x1.81x15.3x12.7x88.3%0.51x1.81x15.3x12.7x9.77%1.43x1.42x11.7x14.2x | ReveneEBITAITMNTMITMNTMITMMTMItM gross margin71.6%0.43x0.81x8.5x7.0x8.8%74.8%1.12x1.06x11.5x9.0x39.0%88.1%3.31x2.84x17.3x15.8x42.4%68.0%1.53x1.56x14.3x13.2x27.1%64.0%0.40x0.39x20.5x10.2x4.9%63.7%1.49x1.68x13.3x12.4x33.9%64.37%1.49x1.68x13.3x12.4x33.9%63.7%1.47x0.86x7.3x7.2x36.6%74.8%1.17x0.86x7.3x7.2x36.6%83.4%0.35x15.5x11.4x10.1x15.8%83.4%0.35x14.4x10.1x15.8%14.4x84.0%2.45x13.4x14.4x13.0x15.5%83.4%2.11x2.13x9.5x11.3x50.2%83.4%2.11x2.13x15.3x12.7x28.9%74.1%2.00x1.81x15.3x12.7x28.9%83.3%0.51x0.58x9.2x9.6x27.7%83.3%0.51x0.58x17.1x14.2x38.2%90.7%2.44x15.3x14.2x28.9%90.7%2.44x17.1x14.2x38.2%90.7%1.43x14.2x14.2x28.2% | ReverEBITAITM gross marginITM EBITAVeek highITMNTMITMNTMItM gross margin71.6%0.43x0.81x8.5x7.0x8.8%4.8%74.8%1.12x1.06x11.5x9.0x39.0%12.4%88.1%3.31x2.84x17.3x15.8x42.4%18.5%68.0%1.53x1.56x14.3x13.2x27.1%8.2%68.0%1.53x0.40x0.39x10.2x4.9%0.6%63.7%1.49x0.68x10.2x3.6%10.3%10.3%63.7%1.49x0.68x7.2x36.6%42.4%8.2%63.7%1.49x1.68x11.5x11.9x3.9%10.3%63.7%0.35x1.6x11.5x11.9x27.1%8.2%83.8%0.51x0.68x11.9x10.1x15.8%2.9%83.7%0.71x0.86x11.4x10.1x15.8%2.9%84.0%0.71x0.87x9.1x10.0x10.8%5.3%84.0%0.51x0.61x16.4x13.0x15.5%16.8%83.8%0.75x0.75x9.6x11.3x17.4%18.9%83.8%0.51x0.58x9.5x13.7%17.4%13.8%83.8%0.51x0.58x9.2x9.6x11.8%14.8%83.8%0.51x0.58x9.2x9.6x27.7%52.8%83.8%0.51x0.58x12.5x | RevenueEBITDAMarginMarg |

Food, beverage and agribusiness

Source: S&P Capital IQ as of May 31, 2025.

Consumer Sentiment Index Latest twelve months



Market data (1/2)

Last five years and latest twelve months



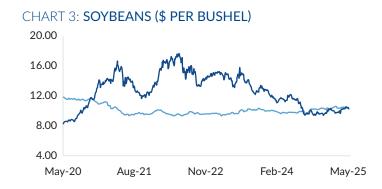




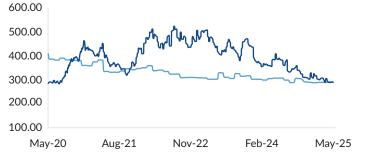
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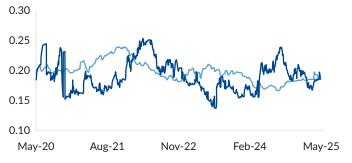
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5 years









Market data (2/2)











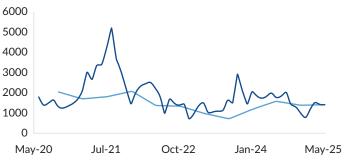














Mesirow's exclusive focus on the middle market means we understand and relate to entrepreneurial business owners and their management teams. We take a long-term approach to client relationships and combine long-standing relationships with expert advisory services to provide custom solutions for leading food, beverage and agribusiness companies. With years of relevant transaction experience and a global network, our senior bankers devote a high level of attention to every transaction and ensure we meet the unique needs of our clients.

Sector focus

Branded & private label

- Packaged food & beverage
- Emerging brands
- Heritage brands
- Natural and organic
- Prepared foods

Distributors & wholesalers

- Foodservice
- Retail •
- Re-distributors

Fruits & vegetables

- Growers
- Packers
- Shippers
- Processors

Other industry concentrations

Ingredients & flavors

- Functional & sensory
- Edible oils
- Inclusions
- Sauces
- Spices & sweeteners

Upcycled

Inputs & agribusiness

- Agronomy
- Agtech
- Biofuels
- Crop inputs
- Production
- distribution
- Feed & ingredients
- Storage &

Restaurants & retail grocery

- Independent grocery chains
 - Food services management
- Franchisors & franchisees
- Multi-unit concepts
- Multi-concept chains

Specialty beverage

- Coffee, tea & kombucha
- Beer, wine, spirits & zero proof
- Functional beverages
- Craft soda & seltzers
- co-packers

In addition to food, beverage and agribusiness, we are a dedicated advisor to a wide array of middle-market companies and have developed an in-depth expertise in a range of industries, including:

- Aerospace & Defense
- **Business Services**
- Consumer & eCommerce
- Distribution & Supply Chain
- Healthcare Industrials
- Industrial Technology
- Packaging
 - Technology & Services

About Mesirow

Mesirow is an independent, employeeowned financial services firm founded in 1937. Headquartered in Chicago, with offices around the world, we serve clients through a personal, custom approach to reaching financial goals and acting as a force for social good. With capabilities spanning Private Capital & Currency, Capital Markets & Investment Banking, and Advisory Services, we invest in what matters: our clients, our communities and our culture. To learn more, visit mesirow.com, follow us on LinkedIn and subscribe to Spark, our quarterly newsletter.

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LATEST INSIGHTS

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